

## Patient Identification and Matching—An Essential Element of Using an Enterprise Data Warehouse to Manage Population Health

## <u> </u>Mass General Brigham

#### HEALTHCARE ORGANIZATION

Integrated Health Care System and ACO

#### **TOP RESULTS**

- Developed an effective identification and matching solution for more than 10.5M patients
- Realized up to 20 percent improvement in patient matching accuracy
- Achieved a 96-99 percent high risk patient matching rate
- Enabled EDW integration of high-risk flag in support of care management

#### PRODUCTS

- Late-Binding<sup>™</sup> Data Warehouse Platform
- Patient ID and Matching

#### SERVICES

Installation Services



In a healthcare industry transitioning to value-based reimbursement and population health management (PHM), matching patients accurately to their care events across multiple sites of care and sources of information is becoming ever more important.<sup>1</sup> Similarly, as providers find the need to interact with more insurance carriers and provide care in multiple institutional settings, tracking utilization by provider becomes equally problematic. Being able to accurately track utilization of services for a particular patient, patient population, or provider is fundamental to the strategies underlying effective population health management. Unknown costs cannot be managed, and effectiveness of interventions and treatments cannot be determined if they can't be seen in the context of other services rendered.

Not surprisingly, matching records to the correct individual is more complicated when patients receive care in multiple settings and when organizations and providers use different systems to share records electronically.<sup>2</sup> Even within a single healthcare organization, the wide range of systems for clinical and administrative services can create obstacles to matching records.



Solving the patient-topatient and providerto-provider matching problem is one of the top accomplishments of the EDW initiative. The main reason we implemented the EDW in the first place was to better connect disparate sources to enable analytics. This matching all on a single platform makes that possible.

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In keeping with its commitment to continuous improvement, Mass General Brigham (formerly Partners HealthCare) was determined to improve the accuracy matching of its patient records to patient records and provider records to provider records. A large, non-profit healthcare system, Mass General Brigham includes community and specialty hospitals, a managed care organization, a physician network, community health centers, home care, and more.

# COMPLEX, UNSUSTAINABLE PROCESSES FOR PATIENT IDENTIFICATION

With so many entities under the Mass General Brigham umbrella, the health system was experiencing resource utilization tracking problems born of having patients and providers with different identifiers across, and within numerous data sources, inside their own organization. Additionally, they were wrestling with the need to identify utilization outside of their organization using claims data. In order to get an accurate picture of the benefit and costs of population health management, it was necessary to understand total resource utilization by patient, and by provider. Mass General Brigham began looking for a way to improve patient-to-patient and provider-to-provider identification and matching that could be quickly implemented and lead to near-term improvements in matching rates.

As part of its overall analytics strategy, Mass General Brigham developed a single repository of clinical, operational, financial and claims data. This repository—an enterprise data warehouse (EDW) platform—aggregates data from different source systems to create a consistent view of data collected across the system. Mass General Brigham also determined the need to launch an advanced population health management strategy and to implement an analytic structure to support it. Creating an accurate foundation of patient matching was a critically important factor in this overall strategy. Accurate patient-to-patient and provider-to-provider matching was essential for being able to accurately relate data within the EDW, as well as for matching claims data with clinical data. It was also important for matching claims data from multiple carriers that are associated with the same patient or provider.

An example of the complexity of developing a patient-matching solution can be found in attempting to refine the reporting for riskcontracted populations. Mass General Brigham's payer data warehouse included patients with a Mass General Brigham primary care provider and only those payers with which the health system had a risk-based contract. At the same time, the health system's billing data warehouse contained information on utilization Patient-to-patient and provider-to-provider matching using a single identifier across the EDW has added tremendous value to our organization. If we're in the EDW in one data source mart (billing, for example), we can easily connect to another source mart using those identifiers to ensure we're viewing information on the same set of patients. This allows us to do our jobs much better.

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regardless of payer (for example, it might include information regarding an out-of-state patient ED visit). Without a method to link these warehouses using a common patient identifier, Mass General Brigham couldn't accurately identify and link patient encounters.

Without algorithms that could sufficiently handle varying identifiers, the identification and matching of records across Mass General Brigham's source systems and existing data warehouses required a great deal of individual expertise and effort. It was also a very manually intensive process, which consumed a lot of time and introduced the possibility of manual error. This approach was neither scalable nor sustainable.

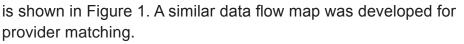
## SINGLE EDW IDENTIFIERS

It was clear that Mass General Brigham needed to develop an automated solution to meet its patient and provider identification and matching challenges. Mass General Brigham decided that they needed to have a single EDW identification (EDW ID) for each patient, and a single EDW ID for each provider that could be used across the EDW and in their analytics applications. It was essential that users not be required to know a specific combination of identification numbers to make their systems work and tie information together. Having a common identifier would increase the adoption rate of analytics tools, and insulate users from needing to know the specific identifiers used by each data set in order to get and link the information they needed.

In support of its overall clinical transformation strategy, Mass General Brigham started down the path of building a robust, datarich analytic environment based on four components: an EDW, user friendly analytic tools, services and education, and a strong governance structure. Each component had an element that was dependent on, or impacted by, the accurate matching of records to build a reliable source of information. As Mass General Brigham designed and implemented its EDW with integrated views of clinical, financial, operational and claims data, the team established a common patient/provider identifier across the EDW to accurately correlate data from these various sources. Algorithms were developed using logic from the multiple identifiers in use across the disparate systems so that accurate matching occurs behind the scenes, and without the need for manual intervention.

This solution required a complex mapping scheme and process to accurately identify and match patient to patient and provider to provider across systems. The patient master data flow map Bringing data from so many sources together presents endless technical challenges—and matching patients-to-patients and providers-to-providers is one of the most difficult challenges. We were doing a lot of this matching work manually—and the number of people who had the knowledge and skillset to do it was limited. With the EDW, we've built a process that's more automated, efficient, accurate, and sustainable.

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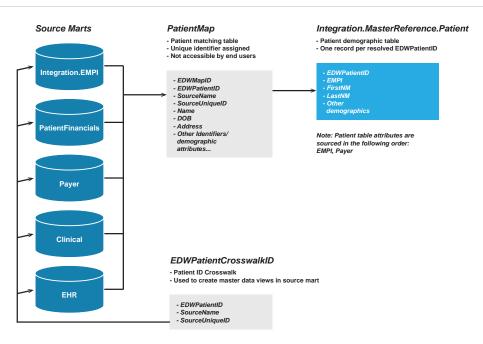


Figure 1: Patient master data flow

The use of the single identifier paved the way for analytics tools that could be easily used, and linked applicable information in a way that gives accurate and reliable answers to queries. Mass General Brigham proactively communicated the common identifier solution to create awareness of the value proposition of correlated data and educated staff not to rely on familiar manual processes. Accurate identification and matching increased trust in the data among a wide range of users. A strong governance structure reinforced trust in the data, and established confidence in the data matching to help support data driven decisions.

#### RESULTS

#### Developed an effective patient and provider identification and mapping solution for more than 10.5 million patients

Mass General Brigham considers patient and provider matching to be a top accomplishment of the EDW initiative. Accurate matching allowed Mass General Brigham to connect more than 10.5 million patients across sources and facilities and enabled the use of advanced analytics. Accountable Care Organization (ACO)/shared risk and population health analytics across source systems is supporting better care coordination and care management. For example, in one of Mass General Brigham's advanced analytics applications, staff can identify a group of patients that merit further We're managing data from an incredibly diverse portfolio of systems, many of which identify patients and providers in their own way. To really get a full picture of quality and cost, we had to unite those systems. Providing a common identifier is a core service we deliver as part of the EDW, and avoids having our analytic community from having to attempt to match records on their own.

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investigation in order to ensure better management of care bundles. With the new patient-matching capabilities, staff can pull data from other sources to better understand the utilization patterns of this targeted group of patients.

The new EDW matching identifier also supports better management of patients as they move from one payer to another. Historically, Mass General Brigham's data systems would treat a patient as two different patients if he or she changed health insurers (for example, switched from Blue Cross/Blue Shield to the Medicare ACO). Mass General Brigham is in the process of revising reporting using the EDW patient ID so that the team can capture all of the patient's utilization regardless of migration from one payer to another. This functionality will bring in additional history on a patient that was not previously available. Because utilization of emergency department and inpatient services is often a key predictor of likelihood for readmissions, having this additional information will enable Mass General Brigham to identify more patients that meet the criteria for interventions like care management.

# Realized up to 20 percent improvement in patient matching accuracy

Mass General Brigham has achieved a much better patient to patient match rate today than in the past, especially for sicker patients who have more encounters. In fact, Mass General Brigham estimates a 10-20 percent improvement in the accuracy of patient identification and matching. Not only has accuracy improved, but valuable staff spend less time performing manual matches—which frees them to apply their expertise to tasks that directly improve quality and cost.

## Achieved 96-99 percent high-risk patient matching rate

For high-risk patients, Mass General Brigham achieved patient identification and matching rates as high as 96-99 percent. This accuracy was important because these patients are part of the care management program and represent a population that must be managed closely.

# Enabled EDW integration of high-risk flag in support of care management

A very high match success rate has allowed Mass General Brigham to confidently add flags in its care management systems and EHRs to identify patients based on criteria and data from many information systems. These flags make it easy to identify high-risk patients, which helps the care team effectively manage care and improve outcomes, especially for patients with complex, chronic diseases.



Organizations often assume that patientmatching problems go away once they implement an enterprise-wide EHR. EHRs mitigate, but don't solve, the problem. There are always situations especially with the various external data sources including payers—where data will come in with a different identifier. Until there is a national patient identifier, we expect the challenge of matching patient records to persist.

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#### WHAT'S NEXT

Mass General Brigham will refine the patient-to-patient and provider to provider identification and matching algorithms to continuously improve identification and matching rates in the future. The team will also further expand the utilization of the common identifiers underlying patient matching to improve integration and insight across the advanced analytic applications. \*

## REFERENCES

- American Health Information Management Association. (2009). Managing the integrity of patient identity in health information exchange. Retrieved from: <u>http://library.ahima.org/xpedio/groups/public/documents/ahima/bok1\_050658.</u> <u>hcsp?dDocName=bok1\_050658</u>
- Healthit.gov. (2014). Patient identification and matching: Final report. Retrieved from: <u>http://www.healthit.gov/providers-professionals/</u> implementation-resources/patient-identification-and-matching-state-report

## ABOUT HEALTH CATALYST

Health Catalyst is a mission-driven data warehousing, analytics, and outcomes improvement company that helps healthcare organizations of all sizes perform the clinical, financial, and operational reporting and analysis needed for <u>population health</u> and <u>accountable care</u>. Our proven enterprise data warehouse (EDW) and analytics platform helps improve quality, add efficiency and lower costs in support of more than 50 million patients for organizations ranging from the largest US health system to forward-thinking physician practices.

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